President Truman was a man who believed that the president cannot let other people decide what he should do. The people elect the president to make decisions. Truman had a famous sign on his desk which told how he felt about presidential decision making.

Solve the puzzle below to discover what the sign said.

B=1  C=2  E=3  H=4  K=5  O=6
P=7  R=8  S=9  T=10  U=11  A=12

Write a sentence to explain what the sign means.

After President Truman retired from office, people would ask him what was his most difficult decision. His reply would always be sending troops to this country for the United Nations. Use the code to find out what country he meant.